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2	APPROVED		
4	ENERGY RISK MANAGEMENT OVERSIGHT COMMITTEE		
5	(the "ERMOC")		
6 7			
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9 10	PUBLIC UTILITIES COMMISSION WALLINGFORD TOWN HALL		
11	ROOM 315		
12	45 SOUTH MAIN STREET		
13	WALLINGFORD, CT 06492		
14	Thursday, June 16, 2022		
15	10:30 a.m.		
16 17			
18 19	MINUTES		
20 21 22 23 24 25	PRESENT: PUC Chairman Robert Beaumont, Commissioner Patrick Birney, Richard Hendershot, Tony Buccheri, Marianne Dill, Tim Sena, Craig Kieny (EII), Jesse Fitzmaurice (ENE), Ken Stambler (ENE), Dave Cavanaugh (ENE), Mayor William Dickinson (Arrived at 11:25 a.m.), Recording Secretary Michelle Bracale		
26	ABSENT: Commissioner Joel Rinebold		
27	MEMBERS OF THE PUBLIC: None		
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29 30	Mr. Beaumont called the meeting to order at 10:31 a.m., and the Pledge of Allegiance was recited.		
31	Minutes from the ERMOC meeting of March 9th were approved.		
32	Craig Kieny from Energy Initiatives, Inc. began his presentation.		
33 34 35 36 37 38 39	Year to date load is .1% below budget. January and February were above budget due to colder than (budgeted months) while March and April were below budget due to warmer than (budgeted months). Hedges for 2022 were put in place after the FY 2022 Budget was prepared. Thus, the budgeted hedge positions for January through June shown are/will be noticeably lower than actuals. Power costs, though, are quite a bit higher. One reason you see the hedge percent for the budget is 80% and the actual was about 90%, which is our self-imposed goal. The budget was approved or prepared in January 2021, so there was still one more procurement to do. This		

procurement was done in September and therefore, it came out a little bit higher than the budget. Year to date total \$/MWh is approximately 8.1% over budget primarily due to higher than budgeted costs for unhedged load due to the extreme price increases.

Mr. Hendershot took the opportunity to inform the PUC that there will be a significant budget amendment coming in this next PUC meeting. Funds are proposed to be moved out of WED retained earnings and into the account from which we pay power supply. Cash Flow wise that will all be made up. Another thing impacting the budget versus the actuals is that the ISO bills for energy includes NUCOR's loads, which are then collected after the fact based on actuals. The income doesn't go into the budget account, it goes into income. Part of it is due to Nucor not hedging, therefore the impact on the budget is more significant. Money needs to be moved out of retained earnings, which is where Nucor's payments ultimately end up. The money is then moved to account 555 so we can pay our bills in June. You can see why this is necessary. It's the impact of the cost of the open positions and the new quarter. It's also the regional market, when natural gas sets the price.

Mr. Kieny went on to page 3 through 6 of the presentation, which is a snapshot of the current hedged position for 2022 - 2026 vs the Hedging Policy for Quarter's 2 - 4, 2022. A transaction needs to be completed for 2024, 2025 and 2026 by the end of Q3. 2023 is possible as well. Page 6 is a summary of the table which is a bit easier to understand. The red blocks are those required purchases to meet the minimum amount in the Hedge Policy. There are none in Quarter 4 because once they are made in Quarter 3, the minimum is satisfied. There is certainly room to make purchases for every year before the maximum is reached.

Page 7 is a snapshot of potential transactions per the Hedging Policy. Shell is at 35% (which is the max allowed to purchase from any one supplier on a 12 month rolling average basis). Shell is maxed out if we decide to do anything more for 2022.

Mr. Hendershot reported that he recently spoke with Attorney John Coyle regarding the status of bringing MacQuarie on board. John Coyle has all of our paperwork and we are waiting to hear back from MacQuarie.

Bob Beaumont questioned if there were any other potential counterparties. Jesse Fitzmaurice said XGen which is now Constellation (which has not been active over the last year). Ken Stambler added that there is also BP and Nextera. They have made a recommendation to hold off on Vistra at this point due to poor credit rating, with the hopes of bringing MacQuarie onboard.

Mr. Kieny introduced Page 9 showing the on peak energy forward price curb (NYMEX). Summer prices are higher than they have ever seen. The war in Ukraine and everything else in the world is driving the prices up.

Jesse Fitzmaurice reported since the March meeting, prices have generally moved up and haven't really stopped. The trend is still going up, primarily for the winter months, just due to natural gas continuing to take off. So the question is, the possible timing for the next procurement when to make the move. Mr. Fitzmaurice will be discussing in his slides some strategies to make the next procurement. January – February 2022 saw the highest DA/RT power prices since 2014.

Although high, prices were in line with the pre-winter expectations. Jan-Feb price briefly traded as high as \$250 in December 2021. Temperatures verified below average this winter but there were no significant reliability issues. Following October 2021, most hedging results would have produced a negative benefit to spot LMP. 2022 LMP is the highest in over 10-years but the spot market has generally settled below the average traded value. Summer 2022 prices are starting to come off from all-time highs as a result of this trend.

The NEPOOL Forward curve is exhibiting similar volatility/gains since the Russian invasion. Cal 23 On-Peak prices are up \$74-\$109 (33%) over the last 4 months. Essentially, a \$109 Calendar year On-Peak price is a 20-year high. 2012 DAM On-Peak averaged \$75, and 2015 traded \$90 briefly for 2-3 months.

 Prices for Cal 24-27 are also up approximately \$55-\$74 (26%) since the invasion. Off-Peak pricing is currently averaging -\$20 below On-Peak. This is directly tied to the upward price moves in both Oil and Natural Gas. Also, any excess gas produced in the US will be exported to European markets, reducing the likelihood of LNG arriving to NE.

WED potential purchase summary is to reduce the "up-front" cost of the Cal 23 prices. ENE is recommending a 11% purchase for Cal 23 and 15% purchase for Cal 24-26. The question is timing on whether the recommendation is to purchase now to prevent continued increasing rates or wait until September, when we are forced to make a purchase per the hedging policy. Rates in 2025-2026 are completely subject to the forward curve given the low percentage hedged in those years.

Ken Stambler said typically with energy markets it's a market of peaks and valleys. We had been in a very long valley. The peak we are currently in has a couple of different components. Natural gas is more global and the US is exporting a large percentage of gas to other markets. Therefore we are relying on LNG as an incremental supply during the winter time.

Motion to Adjourn the ERMOC portion of the meeting at 11:17 a.m. and have a short recess.

Made by: Mr. Hendershot Seconded by: Mr. Sena Votes: Unanimous

PURCHASED POWER WORKSHOP

PRESENT: PUC Chairman Robert Beaumont, Commissioner Patrick Birney, Director of Public Utilities Richard Hendershot, Electric Division General Manager Tony Buccheri, Electric Division Business Office Manager Marianne Dill, Comptroller Tim Sena, Mayor William Dickinson, Craig Kieny (EI), Jess Fitzmaurice (ENE), Ken Stambler (ENE), Dave Cavanaugh (ENE), Recording Secretary Michelle Bracale

ABSENT: Commissioner Joel Rinebold

The Purchased Power Workshop was called to order at 11:35 a.m. by PUC Chairman Robert Beaumont.

Dave Cavanaugh, Senior Vice President Markets & Regulatory Affairs from ENE spoke about the New England stakeholder process. He also serves as the Chairman of New England Power Pool (NEPOOL) Participants Committee, Vice Chair of NEPOOL Publicly Owned Entity Sector. This presentation is a high level view of how NEPOOL, ISO and NESCOE (New England States Committee on Electricity) are formed, how they work and their relationships. Mr. Cavanaugh went on to talk about the history of how NEPOOL was formed in 1971 in response to the great Northeast Blackout of 1965. It is made up of a voluntary association of regional utilities. At NEPOOL they coordinate transmission planning to achieve economic and reliability benefits and coordinated regional dispatch of power. It was the nation's first "tight" power pool in which it had very good controls and procedures to prevent blackouts.

Mayor Dickinson questioned it being voluntary. He questioned what the authority of it was and how any disputes were settled. Mr. Cavanaugh said that NEPOOL had a dispute resolution policy which had an equal agreement that those in it executed. Therefore, they had a way of resolving issues within those that were members. Mayor Dickinson stated that the reason for his question was due to the fact that insurance was handled in a similar way and ran afoul of looking like price fixing. In the 1980's, in America insurance and insurance agents would be handling purchasing for communities. That ran afoul of whether that was a proper open market as far as establishing prices and who shared commissions. Mr. Cavanaugh responded that the Federal Energy Regulatory Commission handles the restated agreements which are filed as informational but are not acted upon.

Mayor Dickinson asked if membership is still voluntary. Mr. Cavanaugh stated that you don't have to be a member of NEPOOL to participate in the wholesale market but you do have to be a member of ISO. You have to be a signatory to Market Service Agreement and ISO governing documents. There is a cost structure to this stakeholder process and you are allocate your share whether you are a NEPOOL member or not. If you are not a NEPOOL member you give up your voting rights in the stakeholder process. NEPOOL predated FERC and once FERC was formed it was looked at like any interstate commerce. Because they were conducting interstate commerce it should fall under the jurisdiction of the Federal Power Act.

In 1997, NEPOOL contracted with ISO-NE to support the formation, operation and administration of the regional tariff and market rules. In 1999, New England's competitive wholesale markets went live. In 2005, following negotiations among NEPOOL members, state officials and ISO-NE to form RTO arrangements for New England, NEPOOL turned over control of the regional tariff and market rules to ISO-NE (ceded its 205 rights under the Federal Power Act).

Since 2005, NEPOOL has served as New England's independent, FERC-approved stakeholder advisory group on all matters relating to the competitive wholesale market rules and transmission tariff design.

 The NEPOOL stakeholder forum is designed to identify areas of consensus and resolve issues where possible, while defining, narrowing and clarifying issues or concerns where consensus is not achieved through the give and take of the NEPOOL process. If there is an emergency issue an exigent circumstance filing must be completed. Those parties that are opposed to or are in support, both have their say at the Commission in the proceedings.. Mr. Cavanaugh works on our behalf and pushes back when we disagree. He comes up with alternative designs and presents it to the Commission, saying that there is a better way. Mayor Dickinson asked if NEPOOL has the power to veto. Mr. Cavanaugh answered that what happens is the stakeholder process covers more detail, it comes through the deliberative bodies of 120 members. They each take their positions relative to the business interests, and the needs of the region. At the end of the day there's a vote taken and if the ISO objective fails, and NEPOOL comes up with an alternative design that gets 60% or better NEPOOL support the Participant Agreement (PA) requires the ISO file jointly a "Jump Ball", then let the Commission decide what's right and what's wrong. The Mayor asked the Commission being FERC, the Federal Energy Regulatory Commission? Mr. Cavanaugh replied yes.

Mr. Beaumont questioned whet

Mr. Beaumont questioned whether the other RTO's are set up similar to this with entities such as NEPOOL within them or are we unique. Mr. Cavanaugh responded that we are unique as we are the only organized power market that has NEPOOL as a structure, which has been beneficial as we have leveraged them many times to avoid spending dollars and otherwise use them to litigate.

Mayor Dickinson asked if NEPOOL has to approve the wholesale market rules, the transmission tariff design that ISO came up with. Mr. Cavanaugh reported that prior to 2005 NEPOOL held the 205 rights and would be able to agree and disagree with ISO on tariff change. With the advent of the regional transmission operator and the implementation participant's agreement the 205 right were ceded to ISO. Now, if ISO brings it through we can disagree because we are considered an advisory body. If it's put in front of FERC, its voting standard is a big deal. So, for instance, ISO goes to the Commission with the designs stating 10% of the people liked it, 90% did not. If there's a lot of interventions filed in opposition, the Commissioners have to think really hard about approving an ISO design that has 90% of the regional stakeholders opposed (which includes Public Power, IOU, AG offices, Consumer Council offices, NGOs (Environmental Defense Fund, Union Of Concerned Scientists, etc.). A lot of different entities weigh in on these matters. So if it comes to the Commission, and it goes with the record of the vote and the discussion, and there is very low support, the Commission really has to question whether or not it is the right thing to do.

Mr. Cavanaugh went on to discuss more scenarios for the dispute and appealing process. NEPOOL is a stakeholder forum designed to identify areas of consensus, resolve issues where possible, while defining, narrowing and clarifying issues of concern or concerns. Since 2008 NEPOOL has grown considerably, up to approximately 520 members.

Mayor Dickinson asked if every member has equal voting rights with any other members. Mr.
Cavanaugh explained that it's divided into six voting sectors. And within that voting sector, you
have your vote, and your vote contributes to the overall contribution of your sector weights.

17.6% is a sector value. Mayor Dickinson asked if it is voted by sector or everyone has a vote.
Mr. Cavanaugh replied that all members have a vote, those votes roll up within the sector. The
sector weighted vote comes in to the contribution of the overall approval or acceptance. Mayor

- Dickinson asked how many sectors are there. Mr. Cavanaugh reiterated that there were 6 sectors.
- The six sectors are, Generation, Transmission, Publicly Owned Entity, Alternative Resources,
- Supplier, and End User. More discussion ensued regarding the breakdown of the sectors. The
- following individuals is the Chair and Vice-Chairs in NEPOOL; Dave Cavanaugh (ENE), Tina
- 228 Belew (Massachusetts Attorney General) (End User), Aleks Mitreski (Trustee Brookfield
- Energy) (Supplier), Frank Ettori (Transmission), Michelle Gardner (Generation) and Sara Breslin
- 230 (Alternative Resources). The NEPOOL Secretary is Dave Doot (NEPOOL Counsel) and
- 231 Assistant Secretary Sebastian Lombardi (NEPOOL Counsel). He went on to discuss how the
- voting works and who can and can't vote.

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- 234 Mayor Dickinson expressed his concern regarding brokers and traders votes in the sectors. Mr.
- Cavanaugh explained that the traders bring liquidity to the market so that transactions can take
- place. Brokers basically bring buyers and sellers together.

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- 238 Mayor Dickinson stated that it is his understanding that it is like future commodity trade. And
- that's with the primary necessity of modern society. Energy. So we have people who are they're
- 240 really making a profit on holding and reselling. That's, that's an appropriate place for that
- interest? His other issue is every New England state functions the same way within NEPOOL?
- Then, what prevents a state from going a different direction?

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- Mr. Cavanaugh replied that in terms of regulating, Maine was going to do that, they actually
- decided not to action. Going way back, about 15 or so years Maine was going to do the very
- thing, leave NEPOOL and the markets. They asked that an analysis be done because they
- couldn't do the analysis themselves. They had ISO conduct the analysis for them. So ultimately,
- 248 after the analysis, they found they were much better off staying in NEPOOL rather than exiting.
- 249 Particularly when they look at their transmission system.

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- 251 Mayor Dickinson went on to state that a lot of factors come in. The states that never deregulated
- and lowered rates in general than the ones that deregulated when you look across the United
- States, I'd like to see if that could be updated today. But that was the case. That this was all for
- open market and better for the consumer. And in fact, the other side of it becomes an ugly truth.
- 255 He surmised that some of the reason is because it's pure profit making. It's got nothing to do with
- anything other than profit making when people are voting on the system. And they're just
- 257 holding it selling it, it's all about money.

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- 259 Mr. Cavanaugh responded that he understands his concerns, however, like any ratemaking case,
- all of these get filed with the Commission. The Commission must review all of these files to
- determine whether they are just or unreasonable. There is some degree of profit making,
- otherwise people wouldn't be in markets.

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- Mayor Dickinson added that there are facets of this that he finds very troubling. His
- understanding is that ISO New England cannot mandate or direct the construction of the
- 266 generation.

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268 Mr. Cavanaugh added that they cannot.

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- 270 Mayor Dickinson went on to state that if you look at the system, it's meant to provide electricity to everyone. However, the people in charge cannot direct that someone builds a power plant. 271 They rule on transmission programs or whatever anyone wants to do, but cannot order for this 272
- region, New England, whatever needs adequate supply of power? Is this really a system that 273
- does anything? It manages to solve all the needs and wants of stakeholders, but where is the real 274 275

direction coming from? Marketplaces?

276 277 Mr. Cavanaugh responded that the market drives it. He also added that he would argue about 5,000 MW of generation built over the last few years is high efficiency generation and 278 retirements with no cost to the consumer and no grants for lost revenues or failed investments. 279

More discussion ensued regarding the Mayor's concerns.

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The Mayor stressed that Connecticut has the highest electric rates in the continental United States. Therefore, he believes something is wrong in this state. Most big companies do not come to the state of Connecticut however, they do come to Wallingford due to the low electric rates. Mr. Cavanaugh explained that Connecticut does not have natural resources and this underlying commodity issue is part of the problem. The transmission system is a big issue as well. They updated the transmission system and that was very pricey.

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Mayor Dickinson reiterated that he feels the system is oriented to the stakeholders and not necessarily to anyone beyond that. Mr. Cavanaugh stated that is where they argue on our behalf. Mayor Dickinson asked where is the directive to add generation or critical import capability to a given state for transmission. Mr. Cavanaugh said the states have not been willing to take back resource adequacy. This has been debated and discussed and the states have clearly indicated they don't want to take back the use of resource adequacy. The resource adequacy standard of one-day-in-ten-year loss of load probability will be managed by the ISO.

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Mr. Birney questioned Mr. Cavanaugh referring back to statements made in the ERMOC portion of the meeting. He questioned why, if the market and FCA's are intended to address demand, why are we worried about possible blackouts?

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Mr. Cavanaugh replied that it is because capacity markets are not tied to fuel markets, so what happens is that you clear capacity and you're not procuring fuel requirements, like you build 50,000 MWh of gas fired generation and the states don't allow more pipes to be built, it doesn't work.

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Mr. Buccheri questioned with the push on utilities to be at a certain percentage of renewable energy, what investor or financial backer is going to want to finance a gas pipeline even if it were approved? To fire a generator? When they see the market and see that the states are pushing for renewable energy? Isn't that driving some of this as well?

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Mr. Cavanaugh replied that gas pipelines become a stranded commodity because you have the increasing renewable portfolio and less pressure on the pipeline. What you have to do is look at getting LNG. Every future model shows that gas doesn't go away. Capacity factor diminishes for thermal resources under high renewables, but never disappear from the landscape. 314

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Mr. Beaumont stated the importance of having back-up.

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Mayor Dickinson asked if the concerns mentioned above have been communicated to various 318 319

New England State Government, whether or not documents have been sent to them raising

concerns regarding stranded commodity gas price issues.

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322 Mr. Cavanaugh replied that they have been discussing fuel issues for years, and will again with 323 ISO Board and the States next week. Their concerns about fuel certainty and region will be

discussed as well. 324

Mayor Dickinson asked again if there have been documents filed with Connecticut PURA or 325 other offices. 326

and the FERC agreed with us, four of the five commissioners echoed the arguments.

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Mr. Cavanaugh assured that emails have been sent over the last year which are public documents on the website regarding fuel security issues. NESCOE has information on their website as well. More discussion ensued on this topic. Mayor Dickinson ended with saying that no one's going to have any business in New England. Mr. Cavanaugh stated that the concerns on pricing overall is completely valid. Mr. Beaumont stated that if you change the fuel mix too quickly this will lead to a potential problem with reliability. Mr. Cavanaugh reported that concerns was in his arguments on our behalf. We voted in favor of the Minimum Offer Price Rule transition and we're the only public power people that did. It was all about too soon, too much, and reliability

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Mr. Cavanaugh spoke about the formation of ISO New England beginning in 1997. ISO stands for Independent System Operator and is contracted for operation and administration of regional tariffs and market rules. He went on to discuss about ISO, RTO, and NEPOOL agreements. ISO is responsible for whole market administration, grid operation, power system dispatch and regional system planning. The Mayor asked if ISO has the authority to order anything. Mr. Cavanaugh said that ISO does have an authority to order transmission planning and development. More discussion ensued regarding consumer pricing. The Mayor voiced his opinion in that he doesn't see how it is in the best interest of the consumer. Mr. Cavanaugh stated the argument would be that economists would say that the social costs, which is how you measure direct benefit consumer, it the most appropriate model.

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Mr. Cavanaugh explained that NESCOE is a not-for-profit organization organized under state/federal laws. The formation of NESCOE was encouraged by FERC in 2002. It was formed and approved by FERC in 2007 and commenced operation in 2009. NESCOE represents the collective perspective of the six New England states in regional matters. The goal of NESCOE is to advance the provision of electricity to consumers at the lowest possible cost over the longterm, consistent with reliable service and environmental quality.

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NESCOE is governed by NESCO managers.

- Maine, Chairman Public Utility Commission
- Massachusetts, Chairman Department of Public Utilities
- Connecticut, Commissioner Department of Energy and Environmental Protection
- Vermont, Commissioner Department of Public Service
- Rhode Island, Deputy Commissioner Office Energy Resources
- New Hampshire, Commissioner Department of Energy

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NESCOE is a non-voting member in the NEPOOL stakeholder process. That is permitted to 364 advance initiatives which must then be promoted by a NEPOOL member. They fully participate 365 in stakeholder debates and provide feedback, comments, and positions on issues of interest. Have 366 a strong voice in the stakeholder process and a strong position with ISO and its Board. 367

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Mr. Cavanaugh provided a chart which discussed how the regional stakeholder process flows.

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Mr. Cavanaugh discussed relationships – RTO governing documents.

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Second Restated NEPOOL Agreement

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o Among NEPOOL members

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• Participants Agreement

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o Between NEPOOL members collectively and ISO-NE.

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NESCOE MOU

377 378 379 o Among NEPOOL members collectively, ISO-NE, and NESCOE

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Mr. Cavanaugh presented a slide outlining the governing arrangements in play, which are ISO-NE, NESCOE and NEPOOL. NEPOOL's goals are to ensure opportunities for meaningful stakeholder input into regional decision making. To allow informed participation and encourage

ongoing market improvements. Lastly, to provide forums, designed to maximize consensus 382

383 among all stakeholders.

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The Mayor stated that he feels that the way this is designed, there is no way to protect the consumer and that something is wrong.

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Mr. Cavanaugh stated that state participation is critical. Through NEPOOL, informed and quality

feedback is provided, at all levels, between and among participants, state regulators and 389

representatives, the ISO and the FERC. Informal feedback, which is a combination of education 390

391 on and definition of positions, helps to identify areas of consensus and resolve a great many 392

issues, while narrowing and clarifying areas where consensus is not achieved through the give and take of the NEPOOL process. Formally NEPOOL's feedback then culminates in votes of the 393

394 Principal Committees.

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Mr. Cavanaugh presented a slide of the stakeholder process – the Committees and proceeded to explain each relationship.

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NEPOOL process of voting is explained below.

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If NEPOOL supports an alternative Market Rule proposal to that of ISO-NE (by a 60% vote), 401 402 which can be offered/sponsored by either a member(s) and/or by NESCOE. The ISO must file with FERC NEPOOL's proposal along with the ISO's preferred proposal, both presented on equal legal footing (referred to as a "Jump Ball").

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Mayor Dickinson thanked Mr. Cavanaugh for his presentation.

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Motion to Adjourn the Purchased Power Workshop at 1:26 p.m. 408

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410	Made by: Mr. Beaumont	
411	Seconded by: Mr. Hendershot	
412	Votes: Unanimous	
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416	Michelle Bracale	Sel Knebs ld / mb
417	Minute Diacate	1964 1/1100 11071110
418	Michelle Bracale	Joel M. Rinebold
419	Recording Secretary	Secretary
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